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ANNUAL REPORT 1966



FRANCIS I. dupont & Co.

MEMBERS NEW YORK STOCK EXCHANGE AND OTHER PRINCIPAL STOCK AND COMMODITY EXCHANGES



# FRANCIS I. duPONT & CO.

Members New York Stock Exchange and other principal security and commodity exchanges

#### Senior Partners

Edmond duPont Charles Moran Jr. — Managing Partner Harold A. Rousselot

#### **General Partners**

Arthur C. Allyn, Jr. (CHICAGO) John W. Allyn (CHICAGO) Daniel K. Chapman John J. Trask A. Philip Megna (BEVERLY HILLS) John H. Riley (CHICAGO) Morris Goldstein Donald L. Graham James M. King, Jr. Austin J. Lyons Harry A. Pujals Henry Stefany (CHICAGO) Edwin B. Peterson James E. Snyder Gordon R. Foote Elijah N. Jones (TORONTO)

Milton A. Speicher Gough W. Thompson, Jr. Willis B. Hamilton (CHICAGO) Howard T. Kadelburg John A. Fitz Randolph Wallace C. Latour Thomas W. Thompson Stanton W. Frederick, Sr. (SEATTLE) Peter R. duPont Dudley J. Byers (MONTREAL) D. Arnold Skelly (BURLINGTON, VT.) Andrew I. Namm Justin T. Ottens U. McCall Richey Robert J. Monahan Mark J. Appleman Alfred R. duPont, Jr.

# **Special Partners**

Robert W. Hill (WILMINGTON)
Edward A. White (SAN FRANCISCO)

Clark R. Pace Llewellyn Young

## **Limited Partners**

Emmett G. Barker Jean V. Blossom Julia W. Campbell A. Rhett duPont Edmond duPont Mary L. duPont Clarence M. Galvin Frank Hegner Frederick B. Hufnagel, Jr. Gertrude B. Knapp Thomas A. Lewis William Turnbull Fred G. Wacker, Jr. Hugh C. Wallace Harry G. Williams Williamson Pell, Jr. Fred'k Lewis, Jr.

# To our Customers

1966 was a year of continued growth for Francis I. duPont & Co. New highs were achieved in almost every area of our business.

Despite this solid evidence of progress, however, 1966 was not an easy year! True, the volume of business done on the New York and American Stock Exchanges reached all-time highs. On the Big Board close to 2 billion shares were traded for an average of 7.5 million per business day as against 6.1 million per day in 1965. On the American Stock Exchange over 690 million shares were traded, an average of 2.7 million per day compared with 2.1 million in 1965.

But for 10½ months of 1966 we were operating in a declining market compounded by the development of soft spots in the economy, a critically tight money market and the accompanying escalation of interest rates as well as the threat of increased taxes and rising costs of doing business all along the line.

To achieve satisfactory results in the face of these difficulties was made possible only by these two factors: 1, increased utilization of our ultramodern computer equipment and 2, the unflagging enterprise and devotion of our entire organization.

Computers and other automatic devices can only go so far. In the end it is the men and women in our service departments and those in direct contact with the public who are the key to the successful operation of a service business such as ours. Here at Francis I. duPont & Co. we are fortunate in having personnel second to none. We of the partnership take great pride in them—thank them for their efforts—and look forward, with them, to an even more successful year in 1967.

EDMOND duPONT Senior Partner

Edmandul

February 17, 1967

#### **GROSS REVENUES**

# Highlights of an eventful year

Francis I. duPont & Co. celebrated its 35th anniversary in 1966 by achieving new highs in all segments of its business.

Both gross income from operations and net income set records. Income from operations of \$70,637,738 was 12% above the \$62,967,262 recorded in 1965. Net income, after estimated federal income taxes, amounted to \$4,340,152 compared with \$3,633,199 in 1965, a gain of 19½%.

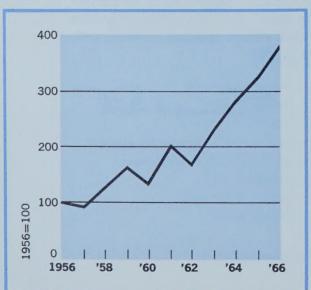
Capital funds at 1966 year-end were \$45,900,000, maintaining Francis I. duPont & Co.'s characteristically strong financial position consistent with the growing size and scope of our operations. Total assets amounted to \$327,732,941 on Dec. 31, 1966.

Benefit payments of various kinds to and for employes, above and beyond their regular salaries, totaled more than \$3\%-million, an increase of 23\% over the 1965 figure.

A total of 110,000 new accounts were opened during the year, another new record.

Great progress was made in expanding and further improving services to our clients in all departments: Listed and Unlisted Securities, Underwriting, Institutional, Municipal Bonds, Commodities, Corporate Finance, Overseas and Mutual Funds as well as in Research and our Communications and Data Processing centers.

In 1966 Francis I. duPont & Co. inaugurated a new service to enable employees of publicly-held corporations to purchase shares of the common



VOLUME OF BUSINESS IN LISTED SECURITIES

800 400 200 1952 '54 '56 '58 '60 '62 '64 '66

stock of the companies by which they are employed, by automatic payroll deduction, with the commission charge paid by the company. This Corporate Payroll Investment Plan (CPIP) helps to foster employee incentive at relatively low cost.

We opened three new offices last year: in Toledo, Ohio; Baltimore, Md.; and Salt Lake City, Utah. This brings our network of offices spanning the nation, in Canada and overseas to a total of 104. In addition, major expansions were completed in 15 branch offices as well as at One Wall Street and 2 Broadway.

### RESEARCH

The continuing growth of our firm has made possible the steady expansion and improvement of our research activities.

As far back as the 1930s, Francis I, duPont & Co. was pioneering the concept of investment research as it is known today, so it is not surprising that we take special pride in having harnessed the computer into our vast communications system so that clients in any of our offices throughout the world can receive almost instantly our Research Department's opinion on major stocks and principal commodities.

Our Research Department is made up of experienced industry specialists and analysts, economists and statisticians who are ever-studying the overall business scene, trends in individual industries and the course of the multitude of companies whose shares are held by the public.

## **UNDERWRITING**

The underwriting business of the firm and its wholly-owned subsidiary, Francis I. duPont, A. C. Allyn, Inc., increased in every category over that attained in 1965, our previous record year.

Issues managed or co-managed amounted to \$178,000,000, an increase of 7½% over 1965. Included were 8 issues of railroad equipment trust certificates won at competitive bidding, the highest number since we entered this field in 1964. And, in addition, our total underwriting participations in registered issues amounted to \$176,115,535, up 13½% from the previous year. Our total underwriting volume, including both registered and non-registered issues, reached \$219,269,000, which was 26½% higher than 1965.

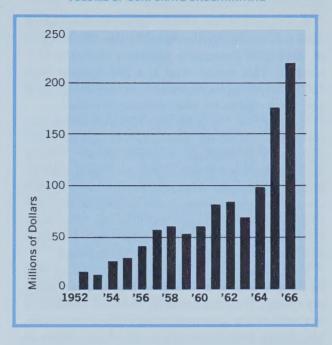
We continued our long-standing policy of selectivity in determining whether or not to accept underwriting participations. Consequently, a large number of such opportunities were declined because the issues did not meet our standards of quality, price, or for other reasons.

Our 104 offices, widely spread geographically in this country and abroad, enable us to do an outstanding job in the distribution of those underwriting commitments which we accept.

# MUNICIPAL BONDS

The Municipal Bond Industry is one of the financial community's most rapidly growing areas. From an annual volume of \$5.4 billion in 1956 the industry reached a new high volume of \$11.1 billion in 1966, and many experts are predicting a further increase to \$20 billion by 1976.

Francis I. duPont & Co. has been keeping pace with this volume as attested to by last year's par-



ticipation in this record financing. As underwriters of new issues we participated in accounts totaling \$8.68 billion in par value or 78% of the total volume.

As the outstanding supply of municipal bonds continues to swell, we have expanded our secondary market activities.

Our regional bond network permits us to get first hand bond information concerning local bond issues and contributes to the variety of bonds we have to offer our clients.

Our Bond Research provides our customers with current information about a wide selection of bonds. We also prepare special reports about issues that we think have gone unnoticed and offer attractive investment opportunities.

SUMMARY OF INCOME, EXPENSES	Year Ending December 31, 1966	Year Ending December 31, 1965
Income from operations	\$70,637,738.78	\$62,967,262.43
Expenses: Sales, Research, Interest and Brokerage \$50,387,373.26 Processing operations and Accounting 8,981,301.65 Payments for the benefit of employees 3,377,911.42	7,8	666,424.43 601,349.44 690,289.00
Total	62,746,586.33	56,358,062.87
Net Income available to Partners	7,891,152.45	6,609,199.56
Estimated Federal Income Taxes	3,551,000.00	2,976,000.00
Balance of Net Income	\$4,340,152.45	\$3,633,199.56

# **COMMODITY FUTURES**

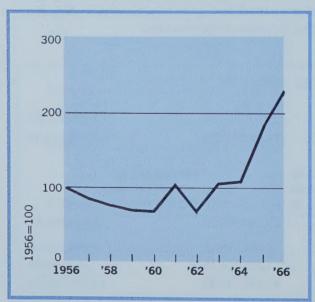
Resurgence of commodity futures trading during 1966 is dramatically illustrated by the official report of 20,920,200 commodity contracts traded in U.S. markets. This record total is a 25% increase over 1965. Dwindling surpluses and concern over supply and price continuity were primary influences.

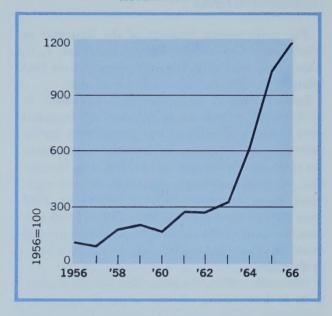
Happily, our computerized wire and accounting systems — including installation of special cable equipment to facilitate overseas service — have made it possible for us to serve our clients with increasing speed and efficiency. Particularly effective are our console receivers on the trading floors of the Chicago Board of Trade and Chicago Mercantile Exchange, permitting high speed order transmission from branch direct to point of execution.

Vital commodity information is facilitated, too, by its inclusion on our computerized Opinion memory system. With this medium, technical opinions of our analysts on important commodities are available almost instantaneously to all of our offices at home and abroad. The service complements a steady flow of information by wire to branch offices prepared by our specialists covering the fundamental aspects of actively traded futures contracts. Significantly, our firm's commodity business this year increased at a higher percentage rate than the industry as a whole.

1966, as a year of innovation in services to the firm's customers who trade in commodities, was rounded out by inauguration of a publication, "Commodity Week," an in-depth news summary that provides clients with up-to-date information and perspective about trends in commodities.

#### COMMODITY GROSS





## **MUTUAL FUNDS**

As one of the nation's leading investment firms in mutual fund volume, Francis I. duPont & Co. has continued to concentrate its efforts on those mutual funds which we believe provide the best management records consistent with their investment objectives. Our sales of mutual fund shares set a new high for the fourth consecutive year.

The mutual fund department has kept pace with the newer developments within the industry and our volume in this area has grown at a 25% compounded rate over the last decade. We believe that this investment medium, offering diversification and professional management, is well suited to the needs of many people.

# UNLISTED SECURITIES

In 1966, our Unlisted Securities Department handled the largest volume of transactions in its history in stocks and bonds which are not traded on a national securities exchange.

In our New York headquarters our experienced staff of traders maintain markets in over 300 insurance, bank, public utility and industrial stocks. In addition, our traders in various branch offices maintain markets in regional and local securities.

In unlisted securities, we act as principal only on issues in which we maintain primary markets. On principal transactions, price to customer is either as good or better than equivalent of agency price plus commission. On all securities other than those in which we maintain markets, orders are executed only on a commission basis in the best market.

## INSTITUTIONAL

Our share of the rapidly expanding institutional market continued to grow during the past year. In addition to increasing our staff servicing institutional clients, we inaugurated a training program specifically for institutional account executives.

We also stepped up our facilities for handling block stock transactions by the formation of a special Block Stock Trading Department. This Department brings to the attention of institutions large blocks of securities which may be available from time to time. It also advises with respect to the possibilities of secondary distributions to be handled by our retail sales organization through our network of 104 offices spanning the U.S., Canada and overseas.

There was also significant expansion in our research activities designed especially to meet the

studies.

# **OVERSEAS**

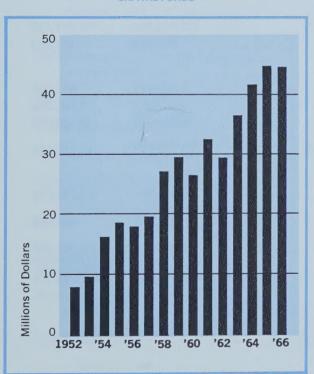
The operations of our overseas offices in 1966 were the most successful in the history of our firm. A major development was the organization in London of Francis I. duPont (U.K.) Ltd. to handle commodity futures business on the various London commodity exchanges.

needs and requirements of institutional investors,

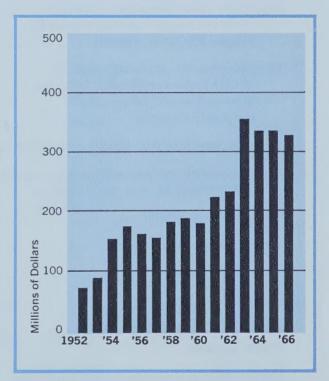
resulting in an increased flow of incisive "in-depth"

This new corporate entity now holds memberships on the London Cocoa Terminal Market Association, the United Terminal Sugar Market Association, the Coffee Terminal Market Association, London Commodity Exchange and the London Produce Clearing House.

CAPITAL FUNDS



TOTAL ASSETS



# New York Stock Exchange American Stock Exchange Boston Stock Exchange Ass

Canadian Stock Exchange
Chicago Board of Trade
Chicago Mercantile Exchange
Citrus Associates — N.Y. Cotton
Exchange
Coffee Terminal Market Assoc.

Coffee Terminal Market Assoc. Commodity Exchange, Inc. Honolulu Stock Exchange

# Kansas City Board of Trade London Cocoa Terminal Market

**EXCHANGE MEMBERSHIPS** 

Assoc.
London Commodity Exchange
London Produce Clearing House
Memphis Board of Trade
Midwest Stock Exchange
Minneapolis Grain Exchange
Montreal Stock Exchange
New York Cocoa Exchange
New York Coffee and Sugar Exchange

New York Cotton Exchange
New York Mercantile Exchange
New York Produce Exchange
Pacific Coast Exchange
Philadelphia-Washington-Baltimore
Stock Exchange
Toronto Stock Exchange
United Terminal Sugar Market Assoc.
Winnipeg Grain Exchange
Wool Associates — N.Y. Cotton
Exchange



# FRANCIS I. dupont & Co.

# STATEMENT OF FINANCIAL CONDITION

## **ASSETS**

CURRENT ASSETS:	December 31, 1966	December 31, 1965
Cash in banks and on hand	\$ 13,097,115	\$ 14,470,799
Clearing funds and similar deposits	2,348,081	3,115,587
Deposits on account of securities borrowed	9,104,300	9,941,700
Receivable from other brokers or dealers:		
Securities sold but not delivered	12,112,158	11,193,053
Equities in commodity accounts	409,608	183,433
Open accounts	5,295,291	5,702,355
Receivable from customers:		
Cash and margin accounts (secured)	227,066,309	223,221,111
Commodity trade accounts	375,713	154,613
Securities owned – at market value:		
United States Government securities	1,309,644	817,105
State and municipal securities	9,867,063	9,500,504
Corporate securities	9,528,573	15,449,902
Securities contributed as capital — at market value	13,199,172	14,817,444
Demand notes of partners contributed as capital –		
collateralized by cash and securities	15,463,317	18,792,700
Commissions receivable	994,866	868,006
Miscellaneous current assets	1,855,428	2,374,159
Total current assets	322,026,638	330,602,471
OTHER ASSETS:		
Memberships in exchanges — at market value	1,538,050	1,716,765
Furniture, equipment, and leasehold improvements		
(depreciated value)	2,902,633	2,210,808
Prepaid expenses	269,711	241,410
Miscellaneous	231,451	286,715
Investments in subsidiaries (approximate book values:		
(Dec. 31, 1966—\$2,620,000; Dec. 31, 1965—\$1,655,000)	764,458	736,533
TOTAL	\$327,732,941	\$335,794,702



# FRANCIS I. dupont & Co.

#### STATEMENT OF FINANCIAL CONDITION

#### LIABILITIES

CURRENT LIABILITIES:	December 31, 1966		December 31, 1965
Money borrowed on securities	\$157,235,000 25,923,878		167,233,000 23,643,260
Payable to other brokers or dealers:  Securities bought but not received  Open accounts	18,566,940 3,806,007		18,241,683 2,301,698
Payable to customers:  Cash and margin accounts (secured)	15,271,262 39,451,978 11,071,451		15,236,532 42,773,285 8,499,787
Securities sold but not yet purchased  — at market value	2,769,909		4,227,917
Dividends and interest payable and unclaimed	870,991		664,395
Taxes payable and accrued	779,237		1,091,547
Commissions payable	1,677,535		1,939,124
Miscellaneous current liabilities	4,407,952		3,626,756
Total current liabilities	281,832,140		289,478,984
CAPITAL FUNDS AND SUBORDINATED LIABILITIES:			
Borrowings under subordination agreements \$ 3,079,447		\$ 2,696,530	
Net worth	45,900,801	43,619,188	46,315,718
TOTAL	\$327,732,941		\$335,794,702

#### ANNUAL AUDIT

The New York Stock Exchange requires that we have an annual audit on a surprise basis by a firm of independent public accountants. The date of the audit is selected by such accountants without prior notice to us. For the past 25 years, the nationally known Firm of Messrs. Haskins & Sells, Certified Public Accountants, has conducted our audits in accordance with the requirements not only of the New York Stock Exchange but of the Securities and Exchange Commission also. The last such audit was of the close of business July 31, 1966.

Communications control center at 2 Broadway houses automatic message and data switching system, which links Francis I. duPont & Co. branch offices direct to floors of major stock exchanges. Twenty circuits, each serving from 2-6 offices, permit free flow of messages, even during periods of unusually heavy volume.



\$4 million electronic data processing and communications center is key to efficiency of firm's operations. Computers perform in minutes the prodigious, time-consuming task of calculating purchases and sales, payments in margin and cash accounts, dividends, proxies, monthly statements.

Automation helps firm keep accurate records on each of its half million accounts. Automatic rotating files in New Accounts department at 2 Broadway contain master cards on every account, arranged both numerically and alphabetically.



# Automation copes smoothly with big volume markets

Francis I. duPont & Co. during 1966 maintained its leadership among the users of automation on Wall Street. In the Communications and the Data Processing Centers of our Operations Division, the latest concepts have been applied daily to service the needs of the customer and of the firm, in a year that has seen a rapid increase in trading volume.

Our Communications Department is the nerve center of the first computer-controlled communications network in the brokerage industry. Orders from all branch offices, nationwide and abroad, are flashed directly to the trading locations on the floors of the New York and American Stock Exchanges, the Chicago Board of Trade and the Chicago Mercantile Exchange. Reports of executions are dispatched directly back to the branches as processing is begun at Operations Headquarters. A 1966 innovation was the establishment of an automatic retrieval system which makes research opinions on a long list of stocks and major commodities instantaneously available to all account executives for customer guidance.

Our Operations Division includes also one of the most advanced Electronic Data Processing complexes in the Investment Community. Here, computers continually service customer accounts through the calculation and recording of trades, margins, dividends, interest, and monthly statements. The complete automation of commodity margining was also accomplished during 1966.

Over the Memorial Day weekend all units of the Operations Division were moved from 149 Broadway to enlarged and consolidated quarters at 2 Broadway — the largest move of its kind in brokerage business history. Involved were the relocation of \$1.5 billion in negotiable securities, \$4 million of computer equipment, and 800 personnel. With careful planning and implementation, the move was completed with no interruption to customer service.

Partner Peter duPont with guards from armored truck a few minutes prior to start of transfer of \$1.5 billion in securities to firm's new operations headquarters at 2 Broadway. Move took place over Memorial Day weekend.





# Training of young account executives doubled in 2 years

Reflecting the continuing growth of Francis I. duPont & Co. in 1966, the firm's comprehensive training program for account executives expanded significantly, with enrollments virtually doubling those of two years ago.

In 1966, close to 200 trainees were graduated from the program, and the number in 1967 will again reach record-breaking proportions.

As in past years, three classes were conducted, with graduations taking place in April, August and December. The latest class to complete its training in 1966 was unique in that it not only was the largest in the firm's history, but it also included one girl—a former Air Force personnel officer from Honolulu.

During the six-month program, the candidates became well-versed in the rules and regulations governing the operations of the securities industry, and received comprehensive training in all subjects essential to the proper performance of their work as account executives.

In the classroom phase of their instruction in New York, the trainees were exposed to the workings of the securities business by industry leaders and graduate school professors, who imparted their knowledge of corporation finance, securities analysis, interpretation of financial statements, taxation and the principles of economics.

The trainees also shared the knowledge and experience of the firm's own staff of experts on research, unlisted securities, municipal bonds, commodities, margin transactions, and mutual funds.

At the close of their training period, the candidates passed qualifying examinations given by the New York Stock Exchange, National Association of Securities Dealers, the Chicago Board of Trade, and state regulatory bodies, and then returned to the branch offices from which they were nominated to begin their new careers.

# A NETWORK OF 104 OFFICES serves individual and





PENNSYLVANIA — Philadelphia office (above), like all Francis I. duPont & Co. branches, is connected directly to the floors of the New York and American Stock Exchanges and Chicago Board of Trade via the firm's private wire system. Firm also has branches in Pittsburgh and Reading.



CANADA — Francis I. duPont & Co.'s complete investment services are made available to investors in Canada, where the firm operates 3 offices and has memberships on the major stock and commodity exchanges. Offices are in Montreal (shown above), Toronto and Winnipeg.

# nstitutional investors in U.S., Canada and overseas.



CHICAGO — Midwestern coverage includes 27 offices in Illinois, Indiana, Ohio, Michigan, Iowa, Wisconsin, Minnesota, Nebraska and Missouri.



CALIFORNIA — Seven branches cover the state, including Los Angeles (shown above), San Francisco, San Diego, Sacramento, Beverly Hills, Bakersfield and La Jolla.



NEW YORK — Fourteen conveniently located offices serve investors in the Greater New York area. Photo is of White Plains branch.



ST. LOUIS – Layout of St. Louis branch affords customers spacious and attractive areas to follow market action or to confer privately with account executives.



FLORIDA — Miami (above), Miami Beach, Clearwater, Coral Gables, Daytona Beach, Ft. Lauderdale, St. Petersburg, Jacksonville, Sarasota, West Palm Beach, Winter Park.



NEW ENGLAND — Firm has offices in Connecticut, Maine, Rhode Island, Vermont, and in Boston, Springfield, Quincy and Worcester, Mass. Photo is of Portland, Me., branch.



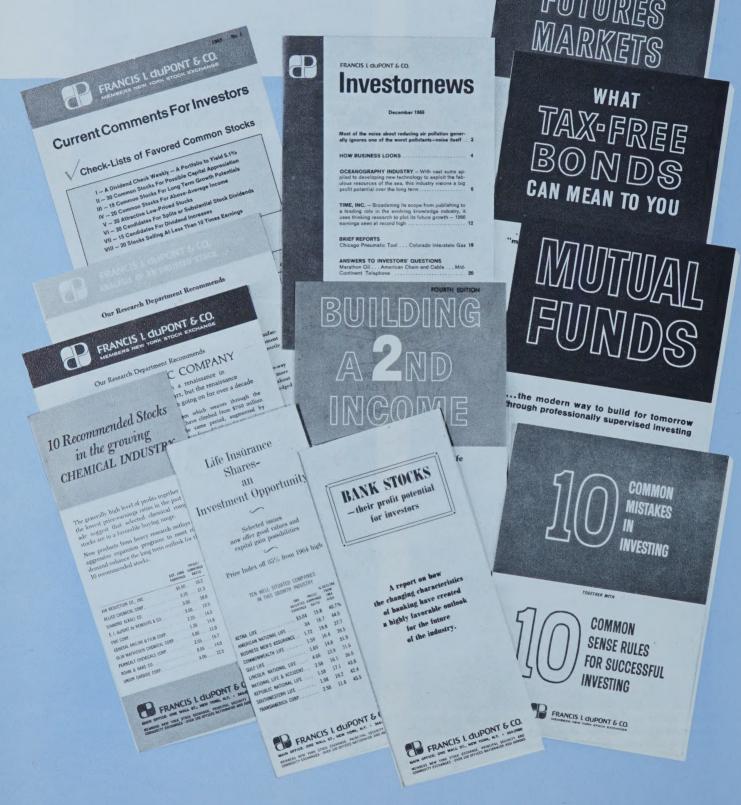
NORTHWEST — Offices are located in Seattle (above) and Portland and Eugene, Ore. They are equipped with all the latest electronic quotation and communication devices.



ATLANTA – Interior of Atlanta office is both functional and modern, Branch was moved to new and enlarged quarters last March.

# **Publications to aid Investors**

We pride ourselves on the scope and depth of our Research Department's activities. These result in a steady flow of investment recommendations, company reports and industry studies which our Account Executives make available for the guidance of our clients. Pictured here are typical examples plus some of our educational booklets having to do with the principles of sound investing.



UNDERSTANDING THE

"Gotta run, Henry.I'm catching the 5:32 to the moon."

# How long can you expect to live?

LIFE EXPECTATION AT VARIOUS AGES MALE 73.7 55.9 37.0 32.5 28.1 23.9 19.9 16.2

Il your son or daughter live longer?
And what about your grandchildren?
hatever the answers to these questionsge life span has increased substantially
of the 1900's — they focus attention of
str dramatic of all business stories—

surance - cular growth industry.

a thoughtful investor should know ance industry is graphically told in INVESTORNEWS, Francis I. dup nagazine. Some of the highlights e insurance sales, life insurance

sive growth in the 20-39 as n—who account for 60: insurance purchases—

Ever dream of owning a bankor part of one?

Then send now for our just-published report: "BANK STOCKS-their profit potential for investors.



THE CHEMICAL INDUSTRY: Makerof miracles Spared by massive and highly effective advances is expanding sales for the 8th

esearch, this dynamic and science-based solutions sales for the 8th ar in a row—while its shares are selling the lowest P/F ratios in a decade. mistry is king. s surprising as it may

Unlisted securities covered nationally

Markets maintained in Leading Bank, Insurance and Utility Stocks

We also service inquiries in connection with the stocks of banks in all of the cities—New York to Honolulu-in which we maintain offices



FRANCIS I. duPONT & CO.

# The brokerage firm you deal with should have many strengths

Institutional investors come to Francis I. duPont beca

- A leading dealer in bank and insurance stocks as well as many utilities and industrials
- An important underwriter and dealer in corporate securities
- A managing underwriter of railroad equipment trust certificates
- A major underwriter, distributor and dealer in municipal securities both local and national
- An active broker in block transactions on all principal exchanges
- A source of incisive Institutional Research Reports

And basic to our ability to serve you effectively are these factors:

- 1. A network of 106 offices in the United States, Can-
- 2. A demonstrated ability to distribute large blocks of stock at the best possible prices - quickly and
- 3. A net worth of over \$45 million

# **Advertising our Services**

Our experience has convinced us that advertising the wide variety of our services to both new and experienced investors is, in itself, a service. Consequently, we carry on a steady program in daily newspapers and other publications which reach the investing public. This advertising, a sampling of which appears here, has been most productive and has helped materially in building up our long list of clients.

# TO OWNERS OF **MUNICIPAL BONDS**

An exceptional opportunity exists today for most holders of Municipal Bonds to secure substantial income tax savings—savings over and above the normal tax-free features of municipals.

Due to the fact that the municipal market is at its lowest level in years—the result of current high interest rates—holders of these securities, bought at higher prices, can establish a capital loss and immediately purchase comparable municipals without sacrifice of quality or income!

YOU SHOULD INVESTIGATE! Stop in at our near

FABLES FOR THE VERY RICH



THE MOUSE AND THE MEDIC

Will you be able son

case under your arm and business conference?

Before you bet again article in July INVE duPont's 24-page fina

"Your problem" the doctor sternly advised a tired Movie";—
"I know fee lazy, You do nothing!"
"I know you do nothing!"
"I

JRAL: starting is othersine nargest part or the you.

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FRANCIS I. dupont & CO.



# **FABLES FOR THE VERY RICH**

THE CATERPILLAR AND HER COMPLEX

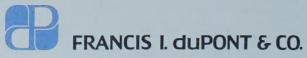
Leaving the office of her psychiatria confused Caterpillar met a friend just outside. "Are you going or coming?" asked the friend. "If I knew that," said the Caterpillar, "I wouldn't be here."

Ever wonder, for example, what you'll be worth in 1976? The answer is largely up to you. If you've decided on a realistic financial goal our 20-page bookler "BUILDING A ZND INCOME" may help you reach it. This fact-packed little guide to sound investing in common stocks is full of information that could lead to your future financial independence and peace of mind.

FRANCIS I. dupont & CO. MEMBERS NEW YORK AND PACIFIC COAST STOCK EXCHANGES AND OTHER PRINCIPAL
SECURITY AND COMMODITY EXCHANGES. DUE 100 DESIGES NATIONALISE AND ADDRAGA

FABLES FOR THE VERY RICH THE KANGAROO AND THE CLIFF AND THE CLIFF

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kangaroo stonded furnom 
the kangaroo stonded 
kan MORAL: a stop in time can save a lot of grief FRANCIS I. DUPONT & CO. REPAIRMENT C, UNE WALL STHEET, NEW YORK 10000 + TELL 7344-2000
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Members New York Stock Exchange and other principal security and commodity exchanges

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ARIZONA	MISSOURI
Phoenix	Kansas City
CALIFORNIA	St. Louis
Bakersfield	
Beverly Hills	NEBRASKA 100 Ki ii Di
La Jolla	Omaha108 Kiewit Plaza
Los Angeles	NEW JERSEY
San Diego	Newark
San Francisco	NEW YORK
COLORADO	Elmira
Denver	Great Neck One South Middleneck Rd.
CONNECTICUT	Hempstead 175 Fulton Avenue
Bridgeport	New York City
Hartford	One Wall Street 144 E. 86th St.
DELAWARE	1409 Broadway       202 W. 72nd St.         330 Madison Ave.       2458 Grand Con.
WilmingtonduPont Bldg.	330 Madison Ave. 2458 Grand Con.
DISTRICT OF COLUMBIA	30 Rockefeller Plaza 555 Madison Ave.
	189 Montague St., Brooklyn
Washington	Rochester
FLORIDA	Roslyn
Clearwater	White Plains
Daytona Beach	OHIO
Ft. Lauderdale2656 E. Oakland Pk. Blvd.	Akron
Jacksonville	Cleveland
Miami	
( 1101 Lincoln Road	OKLAHOMA
Miami Beach	Oklahoma City204 North Robinson Street
St. Petersburg 535 Central Avenue	OREGON
Sarasota	Portland
West Palm Beach	Eugene 7 E. Broadway
Winter Park	PENNSYLVANIA
GEORGIA	Philadelphia
Atlanta	Pittsburgh
HAWAII	Reading
Honolulu	RHODE ISLAND
ILLINOIS	Providence 510 Industrial National Bank Bldg.
Aurora	TENNESSEE
Chicago122 South LaSalle Street	Memphis
Decatur	TEXAS
Moline	Dallas
Peoria	Houston
Springfield326 South 6th Street	UTAH
INDIANA	Salt Lake City1212 Walker Bank Bldg.
Fort WayneClinton & Washington Blvd.	VERMONT
Gary12 West 6th Avenue	Burlington
Indianapolis	Rutland
South Bend	VIRGINIA
Terre Haute	Lynchburg
IOWA	Norfolk
Cedar Rapids	Richmond 629 East Main Street
Storm Lake	Roanoke
Waterloo626 Commercial Street	WASHINGTON
KANSAS 100 F D	Seattle
Wichita	WISCONSIN
LOUISIANA	Madison
New Orleans	Milwaukee
Shreveport	CANADA
Portland	Montreal C.I.L. House,630 Dorchester Blvd. W.
MARYLAND	Toronto
Baltimore One North Charles	ENGLAND
MASSACHUSETTS MASSACHUSETTS	London
Boston94 Federal Street	GERMANY
Quincy One Chestnut Street	Frankfurt am Main
Springfield	LEBANON
Worcester 8 Foster Street	Beirut Starco Building
MICHIGAN	NETHERLANDS
Detroit	Amsterdam
Flint503 Genesee Bank Bldg.	SWITZERLAND
MINNESOTA	Francis I. duPont & Co., S.A.
Minneapolis100 First Nat'l Concourse Bldg.	Lausanne
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